

**NEIGHBORING FOOD CO•OP ASSOCIATION**

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**2022 ANNUAL REPORT**

***Rebuilding,***  
**CONNECTIONS**



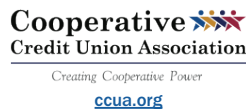
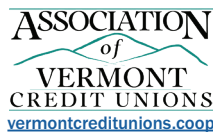
***Celebrating,***  
**CO•OPERATION**

**NFCA'S 12TH ANNUAL MEETING**  
***Greenfield Community College***  
***March 18th, 2023***



# Thank You!

**SPECIAL THANKS TO OUR SPONSORS AND ORGANIZATIONAL PARTNERS  
FOR THEIR SUPPORT AND COLLABORATION**







## MESSAGE FROM SUE MILLER PRESIDENT, NFCA



**Sue Miller**  
NFCA BOARD PRESIDENT  
CO-GENERAL MANAGER  
UPPER VALLEY FOOD CO-OP, VT

Dear Co-operators,

I can't tell you how excited I am to gather in person again for our 12th Annual Meeting!

While getting together online has offered a lot of new opportunities for collaboration, for me nothing can replace the connections that come from

seeing each other face to face. That's why we chose the theme of "Rebuilding Connections, Celebrating Co-operation" for this year's gathering, as a reflection of our desire to rekindle human connections as we continue to work together to support one another, share ideas, and build successful food co-ops that contribute to stronger communities and a better future for everyone.

Our co-ops have faced real difficulties over the past few years. We have also seen why our work is so important as we have sustained good jobs, markets for local producers, and opportunities for our communities to create solutions through co-operation. Our Values and Principles offer a real alternative, and I'm so proud of how the NFCA has worked to engage our members in our shared Identity. I also continue to be amazed by the resilience of our co-ops, the commitment of our directors, managers, and staff, and your genuine generosity in supporting one another as we have worked to adapt and grow.

As always, I want to share my appreciation for our executive director and staff. The NFCA is more than the sum of its parts, and this has been thanks in large part to their efforts worked to overcome our isolation and knit together the ideas, innovations, and experience of our members to support networking, collaboration, and technical support, and increase our collective impact for our communities. As a Board, we're always inspired by their work and the partnerships they have built with other

organizations to achieve shared goals. They have been an inspiration to the Board over the last year, and we are particularly thankful for their resilience, flexibility, and commitment during such an unsteady time.

I also want to take this opportunity to thank our Board of Directors for their service over the past year. Even as all of our Directors have been engaged in their own work and the activities of their own co-ops, they have also contributed greatly to our association as we've worked to represent our members, support our staff, and envision the future. It has been one of my great joys to work with this Board and I am always appreciative of their contributions, collaboration, and attention to our success.

In this context, as difficult as it is, I want to share that I will be stepping down from the Board of the NFCA as I retire from my role of Co-General Manager of my co-op. This work, the people I've gotten to work with, and the opportunity to support our progress have been a real gift, and one that is hard to leave behind.

So, finally, I also want to thank you, our members and partners, for your commitment to our NFCA and for the opportunity to serve as President. I will truly miss this work and I'm looking forward to what comes next for the NFCA, and for all of our member food co-ops across the Northeast. We know that this is truly a time for us to shine, and I am eager to see what we can accomplish together as we continue to grow, evolve, and achieve our vision for the future.

Thank you.

**Sue Miller, President**

Neighboring Food Co-op Association  
Co-General Manager, Upper Valley Food Co-op  
President@nfca.coop



# REBUILDING CONNECTIONS | CELEBRATING CO-OPERATION





# OUR SPEAKERS

## Congressman Jim McGovern

U.S. REPRESENTATIVE  
FOR THE 2ND DISTRICT  
OF MASSACHUSETTS



Congressman McGovern issuing a statement following an announcement from President Biden that he would convene the second ever White House Conference on Food, Nutrition, Hunger and Health in September 2022. Source: In Fight Against Hunger, McGovern Secures Historic White House Win

to welcome Congressman Jim McGovern, U.S. Representative for the 2nd District of Massachusetts, as the keynote speaker for our 12th Annual Meeting. Mr. McGovern was first elected to Congress in 1996 and currently serves as a senior member of the Committee on Agriculture's Subcommittee on Nutrition and Oversight, is the Ranking Member of the House Committee on Rules and is a member of the bipartisan Congressional Cooperative Business Caucus.

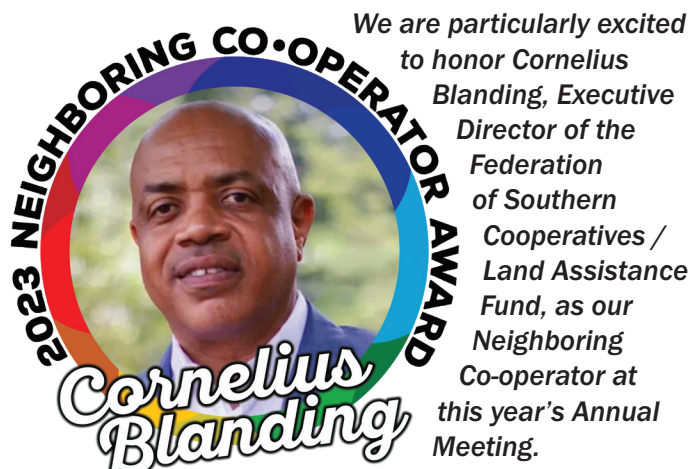
A longtime advocate for justice, food security, and an economy that works for everyone, Congressman McGovern is also a member of the Congressional Cooperative Business Caucus.

The NFCA is honored



L to R: **Congressman Jim McGovern (D)**, Massachusetts District-02; **Karin Mott**, Marketing, Education, and Membership Manager, Middlebury Natural Foods Co-op; **Amy Crawford**, Marketing & Community Relations Manager, Brattleboro Food Co-op; **Allan Reetz**, Director of Public and Government Affairs, Hanover Co-op Food Stores.

With Farm Bill negotiations on the horizon, we're looking forward to Congressman McGovern's comments on the role and potential of our food co-ops in helping to build a more just, sustainable, and inclusive food system and economy.



We are particularly excited to honor Cornelius Blanding, Executive Director of the Federation of Southern Cooperatives / Land Assistance Fund, as our Neighboring Co-operator at this year's Annual Meeting.

Formed out of the Civil Rights movement, the Federation was established in 1967 to create rural community-based economic development opportunities throughout the rural South for black farmers, landowners, and low-income communities via co-ops.



Cornelius Blanding, Executive Director of the Federation of Southern Cooperatives / Land Assistance Fund addressing our 10th Annual Meeting.

Today, the Federation is a co-operative association of black farmers, landowners, and co-ops and credit unions across Georgia, Mississippi, Alabama, Florida, South Carolina, Louisiana, and Texas. In 2021, the Federation and the NFCA formalized a partnership focused on building equitable trade relationships between Black-led co-ops in the U.S. South and food co-ops in the Northeast, expanding access to education and training, growing awareness of the co-operative movement, and advocating for policies that support co-op development and efforts for social and economic justice.

We invite members of our community — individuals, co-ops, and partner organizations — to make a donation in honor of Cornelius Blanding and the Federation of Southern Cooperatives / Land Assistance Fund to CDF's Cooperative Education Fund. For more information, please visit <https://www.cdf.coop/cooperative-education> and scroll down to the NFCA section of the page.



# EXECUTIVE DIRECTOR REPORT



Members & Partners,

First, I want to thank you, our members, for all your support, collaboration, and participation in the Neighboring Food Co-op Association over the past year. As a co-operative, it is our members who make us who we are. And it

is our partnerships that help us increase our impact and advance our vision, together.

Our theme last year was “Living Our Co-operative Identity,” launched at our Annual Meeting with the support of special guests Alexandra Wilson of the International Co-operative Alliance (ICA) Board of Directors & Chair of the Co-operative Identity Advisory Group, and Martin Lowery, U.S. Representative to the ICA Board of Directors. Throughout 2022, we built on this idea, participating in a global dialog on the Co-operative Values and Principles, how well they are understood and acted on, and how they can remain relevant. We launched a webinar series to support educational efforts and continued our collaboration with the International Centre for Co-operative Management at Saint Mary’s University to offer trainings and a new course on Co-operative Business Strategy. And we worked with partners to continue to protect and promote our Identity in state legal statutes.

We also communicated the many ways that our co-ops make a difference in their communities every day, offering new opportunities for engagement. The NFCA was the first retail organization to join the Northeast Organic Family Farm Partnership, working with local producers and partners such as Organic Valley and Stonyfield to expand our sales of products from our region’s farmers in respond to their loss of major buyers. For Earth Month, we relaunched “Slash Your Trash,” a member-driven effort to highlight ways that our co-ops are addressing climate change and encourage shoppers to reduce waste. And during Co-op Month, we provided our members with ways to communicate the impact of our wider co-operative movement, supported by a special initiative with Cabot Creamery Co-op and their partners at REI Co-op and Mad River Glen to incentivize new member drives at our co-ops.

A major milestone in 2022 was the wrap up of “Farm to Freezer,” our branded line of Northeast Grown frozen fruits and vegetables distributed in collaboration with

Associated Buyers. While we had to end this project due to lack of processing capacity in our region, we are excited to share that this project moved over 20 tons of produce since its launch in 2015, demonstrating the ability of our co-ops to work together to create change in the food system. Thanks to collaboration with the National Cooperative Business Association (NCBA CLUSA), we participated in the White House Conference on Hunger, Health & Nutrition and worked with the New England Farmers Union to opening the door to a deeper dialog on food co-op participation in WIC. Looking forward, we continue to explore opportunities for impact, such as our collaboration with CDF on grants with Federation of Southern Cooperatives, Land Assistance Fund on opportunities for sourcing products from black farmers and their co-ops in the Southeast and surveying rural Northeast food co-ops on their needs.

Over the past few years of the pandemic, we have relied on one another for support, for feedback, and for ideas, and in response to feedback from our members we greatly expanded peer networking opportunities to build stronger connections. I want to thank our Board and Staff for their incredible collaboration and contributions during a challenging and successful year. Our theme for this year reflects our excitement about beginning to gather in person again, and we are looking forward to celebrating with you, our speakers, and our guests. We want to thank our partners, and especially CoBank, Cabot Creamery Co-op, Cooperative Fund of the Northeast, DotCooperation, National Cooperative Bank (NCB), Nationwide Mutual Insurance, and New England Farmers Union / Local Food Safety Collaborative, for their support of our day together, as well as our friends at Greenfield Community College for being such excellent hosts.

As we look forward, we are particularly excited to join our partners at Food Co-op Initiative and NCG as we celebrate the openings of two of our member start-ups, Assabet Co-op Market and Dorchester Food Co-op. Our future remains full of potential for growth and impact. Here’s to a more healthy, just, and sustainable food system and a co-operative that works for everyone!

**Erbin Crowell, Executive Director**  
Neighboring Food Co-op Association  
Erbin@nfca.coop



# TREASURER'S REPORT



**Rachel Watrous**

NFCA TREASURER  
PRODUCE & OPERATIONS MANAGER  
FIDDLEHEADS FOOD CO-OP, CT

As the uncertainty and instability of the pandemic continued in 2022, collaboration and mutual support has been as important as ever. Even as we have worked to support our own members and shoppers, our employees, and local producers, we have reached out to one another to share ideas, overcome difficulties, and try new approaches.

The NFCA budgeted for a loss of about \$15K in 2022 as we increased our capacity to connect and serve our members, particularly in the areas of peer networking and technical support. Overall income was negatively impacted by dues reductions related largely to expansions and some financial challenges, which we consider an investment in the future growth and success of our member co-ops. This was offset by support from organizational partners, grants related to work with CDF and the New England Farmers Union, and income from technical assistance and administration. Management of expenses also helped contributed to our bottom line and as a result we ended the year with a small surplus, enabling us to share some of our financial success with Staff, and leaving a net income of \$2,673 for the year. We also took this opportunity to pay down our EIDL loan from the SBA, while reserving some of these funds for potential future activities.

Thanks to the commitment of our members, the collaboration of our partners, and sound financial management, the NFCA has been steadily building a foundation for sustainability that can not only help us navigate unstable times but also invest in future opportunities.

## Rachel Waltrous, Board Treasurer

Neighboring Food Co-op Association  
Store Manager, Fiddleheads Food Co-op, CT  
rachelwatrous@fiddleheadsfood.coop

# 2022 FINANCIALS BALANCE SHEET

	Dec 31, '22	Dec 31, '21
<b>ASSETS</b>		
Current Assets		
Checking & Savings	\$158,479	\$192,787
Accounts Receivable	\$16,728	\$16,793
Other Current Assets	\$2,015	\$2,992
<b>Total Current Assets</b>	<b>\$177,222</b>	<b>\$212,571</b>
Fixed Assets	\$1,941	\$3,235
Other Assets	\$10,562	\$10,494
	<b>\$189,725</b>	<b>\$226,301</b>
<b>LIABILITIES &amp; EQUITY</b>		
<b>Liabilities</b>		
Current Liabilities		
Accounts Payable	\$2,671	\$472
Other Current Liabilities	\$20,429	\$24,677
<b>Total Current Liabilities</b>	<b>\$23,100</b>	<b>\$25,149</b>
Long Term Liabilities	\$50,000	\$87,200
<b>Total Liabilities</b>	<b>\$73,100</b>	<b>\$112,349</b>
<b>Total Equity</b>	<b>\$116,625</b>	<b>\$113,952</b>
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>\$189,725</b>	<b>\$226,301</b>

# PROFIT & LOSS

	Jan - Dec '22	Jan - Dec '21
<b>INCOME</b>		
Member Dues	\$209,918	\$201,170
Frozen Food Sales	\$ -	\$13,808
Program Sponsorship	\$53,875	\$45,516
Consulting	\$58,214	\$10,173
Other Income	\$6,145	\$3,829
<b>Total Income</b>	<b>\$328,151</b>	<b>\$274,496</b>
Total Cost of Goods Sold	\$(3,186)	\$15,464)
<b>Gross Income</b>	<b>\$324,965</b>	<b>\$259,032</b>
<b>EXPENSE</b>		
Interest Expense	\$8,206	\$426
Board of Directors	\$877	\$205
Personnel	\$266,776	\$220,826
Activities	\$41,137	\$38,823
Other	\$5,297	\$8,115
<b>Total Expense</b>	<b>\$322,292</b>	<b>\$268,395</b>
<b>Net Income</b>	<b>\$2,673</b>	<b>\$(9,364)</b>



Some of our Neighboring Co-ops celebrating the 2022 Co-op Month theme: Co-ops Build Economic Power!



# NFCA BOARD OF DIRECTORS & STAFF



**TOP ROW:** Suzette Snow-Cobb, Sourcing Coordinator; John Crane (General Manager, Portland Food Co-op, ME); Alexis Alexander, Peer Collaboration & Technical Support; Rachel Watrous (Store Manager, Fiddleheads Food Co-op, CT)  
**MIDDLE ROW:** Erbin Crowell, Executive Director; Sue Miller, President (Co-General Manager, Upper Valley Food Co-op, VT), Katharine Arnold (Board & Manager, Buffalo Mountain Food Co-op, VT), Kathleen Krider (Board of Directors, Willimantic Food Co-op, CT)  
**BOTTOM ROW:** Bonnie Hudspeth, Co-operative Development; Michael Wells (Board of Directors, Putney Food Co-op, VT); Mary Mullally (Store-keeping Manager, Hunger Mountain Co-op, VT); Chris Whiton (Operations Manager, Littleton Food Co-op, NH); Justin Jankus, Design Contractor. Photographed at the Fall 2022 NFCA Board Retreat.

## *Thank You!*

*As we look forward, we want to offer our profound thanks to a few people who are moving on from the NFCA in 2023, and that have contributed so much to our work over the years.*

**Sue Miller** was Co-General Manager of Upper Valley Food Co-op, White River Junction, VT since 2004, and has been an invaluable member of the Board of Directors since 2015, including two years serving as President. Her unflagging commitment to the NFCA, our original vision, and our Member Co-ops has made all the difference, especially in the last few years of the uncertainty and instability brought on by the pandemic. We wish her all the best in her retirement and look forward to finding new ways to work together.

**Bonnie Hudspeth** originally joined the NFCA as a contractor in 2011, leveraging her experience as Project Manager for the successful launch of Monadnock Food Co-op to support the next wave of start-ups in our region. So much of the NFCA's growth and evolution was supported by Bonnie's energy, creativity, and innovation, and we offer our great appreciation of all her contributions as we look forward to her continued impact and success.

**Alexis Alexander** had already been active with the NFCA in her previous role at GreenStar Food Co-op when she joined us in 2021 to help us expand our activities in peer networking and collaboration. We are so thankful for her contributions to our ability to serve and connect our member co-ops at such a critical time.



# NFCA MEMBER REGISTER 2022

## MEMBER CO-OPERATIVES

1. **Belfast Community Co-op**, Belfast, ME (2021)
2. **Blue Hill Co-op**, Blue Hill, ME (2017)
3. **Brattleboro Food Co-op**, Brattleboro, VT (2011)
4. **Buffalo Mountain Food Co-op**, Hardwick, VT (2011)
5. **Cambridge Food Co-op**, Cambridge, NY (2019)
6. **City Market, Onion River Co-op**, Burlington, VT (2011)
7. **Fiddleheads Natural Foods Co-op**, New London, CT (2012)
8. **Flatbush Food Co-op**, Brooklyn, NY (2018)
9. **Franklin Community Co-op** (Green Fields Co-op Market, Greenfield, MA, and McCusker's Co-op Market, Shelburne Falls, MA (2011)
10. **GreenStar Food Co-op**, Ithaca, NY (2016)
11. **Hanover Co-op Food Stores**, Hanover & Lebanon, NH, and White River Junction, VT (2011)
12. **High Falls Food Co-op**, High Falls, NY (2021)
13. **Hunger Mountain Co-op**, Montpelier, VT (2011)
14. **Leverett Village Co-op**, Leverett, MA (2011)
15. **Littleton Food Co-op**, Littleton, NH (2011)
16. **Middlebury Natural Foods Co-op**, Middlebury, VT (2011)
17. **Monadnock Food Co-op**, Keene, NH (Associate 2012, Opened 2013)
18. **Morrisville Food Co-op**, Morrisville, VT (Associate 2013, Opened 2017)
19. **Old Creamery Co-op**, Cummington, MA (2012)
20. **Plainfield Food Co-op**, Plainfield, VT (2011)
21. **Portland Food Co-op**, Portland (2016)
22. **Putney Food Co-op**, Putney, VT (2011)
23. **Quabbin Harvest Co-op**, Orange, MA (2014)
24. **River Valley Co-op**, Northampton and Easthampton, MA (2011)
25. **Rutland Area Food Co-op**, Rutland, VT (2011)
26. **Springfield Food Co-op**, Springfield, VT (2012)
27. **Upper Valley Food Co-op**, White River Junction, VT (2011)
28. **Urban Greens Co-op Market**, Providence, RI (Associate 2012, Opened 2019)
29. **Wild Oats Co-op Market**, Williamstown, MA (2011)
30. **Willimantic Food Co-op**, Willimantic, CT (2011)
31. **Wolfeboro Food Co-op**, Wolfeboro, NH (2019)

## ASSOCIATE MEMBERS

1. **Androscoggin Food Co-op**, Berlin, NH (2018)
2. **Assabet Co-op Market**, Maynard, MA (2012)
3. **Caledonia Food Co-op**, St. Johnsbury, VT (2020)
4. **Charles River Food Co-op**, Watertown, MA (2021)
5. **Common Share Food Co-op**, Amherst, MA (2012)
6. **Dorchester Food Co-op**, Dorchester, MA (2012)
7. **Electric City Co-op**, Schenectady, NY (2018)
8. **Great River Co-op**, Walpole, NH (2012)
9. **Kingston Food Co-op**, Kingston, NY (2020)
10. **Mad River Market Co-op**, Winsted, CT (2017)
11. **Newburgh Food Co-op**, Newburgh, NY (2020)
12. **Port Jervis Food Co-op**, Port Jervis, NY (2022)



Dorchester Food Co-op Groundbreaking, July 19th, 2022





### Northeast Organic Family Farm Partnership

In 2022, the NFCA was the first retailers' organization to join the effort to help save 135 Northeast Organic Dairies that lost their contracts with major buyers. Twenty-two member co-ops joined in the effort, encouraging your shoppers to take the pledge to support our organic dairy farmers and increasing sales of their products. To learn more, visit <https://www.saveorganicfamilyfarms.org>.



### New England Farmers Union

Support Fairness for Farmers! As Congress begins negotiations on the next Farm Bill, now is an important time strengthen the voice of Northeast producers and consumers. Sign up your food co-op as a member of the New England Farmers Union. When you do, we'll offer you 10 trial memberships to offer to your farmer-partners. <https://newenglandfarmersunion.org>



### Go Co-op!

Every October, the NFCA joins NCBA CLUSA in celebrating Co-op Month. Thirty co-ops joined our webinar to share strategies for using this opportunity to support cross sector collaboration and consumer awareness of the Co-operative Movement – with Cabot Creamery Co-op offering a raffle of products from Cabot, REI Co-op, and Mad River Glen to promote food co-op membership. <https://nfca.coop/go>



### Federation of Southern Cooperatives / Land Assistance Fund

In collaboration with the Federation of Southern Cooperatives / Land Assistance Fund and the Cooperative Development Foundation (CDF), the NFCA conducted a survey on potential products sourced from Black farmers and their co-ops in the Southeast U.S. <https://federation.coop>



### Co-operative Development Fund

In 2022, the NFCA completed a USDA grant project in collaboration with CDF to survey small rural food co-ops on their technical support needs and barriers to success. This work will continue in 2023 as we work to support shared success of food co-ops across the Northeast. <https://cdf.coop>

**FIND  
MORE  
CO-OP  
EVENTS**



### Taking Action on Principle 6 April 25-26, 2023

Register members of your staff and board of directors for an online interactive short course, "Taking Action on Principle 6," with the International Center for Co-operative Management on April 25-26. NFCA member co-ops receive a discount on registration. For more information, visit <https://managementstudies.coop>.



### The Co-op 5K April 23-29, 2023 (Remote)

Every year, we organize a team for CDF's Co-op 5K to build community and raise funds for co-operative development. For more information on how you can run, walk or roll with us in 2023, visit <https://nfca.coop/5K>



### CCMA Food Co-op Conference: Cooperative Vitality – Reconnection & Resilience June 8-10, 2023 (Hybrid)

We're proud co-sponsors of the largest gathering of U.S. food co-op leaders in the country. <https://ccma.coop>



### Co-op Impact Conference 5-6 October 2023 (Hybrid)

Held in Washington, DC, IMPACT 2023 will bring together hundreds of co-operative leaders from across sectors and industries, as well as developers, professionals, academics and policymakers. <https://ncba.coop>



### NFCA ANNUAL MEETING March 16, 2024

Please mark your calendars now and plan to join us for our 13th Annual Meeting next year as we bring together our member co-ops, partners, and speakers for a day of networking, dialog, and collaboration. <https://nfca.coop>



**Suzette Snow-Cobb, NFCA Sourcing Coordinator, hanging out with 2022 Green River Festival** goers spreading the news about how local food co-ops impact our communities. Here a festival-goer points out their own nearest food co-op!

We will see you at the **2023 Green River Festival, June 23-25, 2023!**

<https://greenriverfestival.com>



# CO•OP WORDS: *Find them All!*

CMSECSQSOLIDARITYFZAXFVBC  
 ZYTXBVOLUNTARYTSEFRZNUERF  
 CGZOLOWINCOHRHCEDQZBFNQME  
 FCOQZHZLFARMERSODHURCAULD  
 HTRAININGIRUWYINMUUAAKIOE  
 EGDHZZTNSDXPJINCKMCILDTCR  
 ASLSKONTHNYNELECTPUAAIYAA  
 LJGVVLPZKIIWNKVYBRHNTHTLT  
 TOGTZISELFHELPHBWIVPIITYI  
 HBFINDEPENDENCECYNZWITOPO  
 YSHONESTYCVHJDEMOCRACYYNN  
 FMEMBERSCECONOMYVINUDUGPN  
 OCHFCHXWELCOMEVOPKTRRFUV  
 OXOGYACONCERNNEWCTLLODXYEP  
 DKVPAVRZTWGOOJWVEEQNMUQLR  
 AHAOYKLEVVRLQWCHSTOYAEFG  
 PZUNKFASSOCIATIONXXMQHPNH  
 LCOOPERATIONHNHUGAYXLZTB  
 OLKNPSOCIALRESPONSIBILITY  
 CUVZIJQJQHFUNIGHBORINGXH  
 OQOUKYWMTOSWVNIRZECONOMIC  
 UHJVFTRLLGRIXUJGTABRSJEQI  
 QHSPDZSLQOPENNESSEHTBXWMZ  
 WMXYOYLIBCPFKERACCCESSCKLC  
 VALUESFZNLQTNQUSNRREKDYNX

*Save  
the  
Date*  
**The 13th**  
 NEIGHBORING  
**Food**  
 CO-OPS  
 WWW.NFCA.COOP  
**ANNUAL  
MEETING**  
*March 16th, 2024*

social responsibility	independence	cooperation	elect
healthy food	neighboring	principles	care
solidarity federation	federation	community	vote
education	association	democracy	local
autonomy	voluntary	openness	jobs
self help	equality	training	NFCA
farmers	welcome	economy	values
concern	honesty	equity	
economic	members	access	

*To be entered to win a \$500 CD credit toward the cost of educational programs with the International Centre for Co-operative Management at Saint Mary's University, complete Suzette's Co-op Find-a-Word puzzle!*

*Print this page, e-mail your entry, or text a photo of completed puzzle to Suzette@nfca.coop, 413.824.0232 by 3/31/2023 to be included in our drawing. Good Luck!*



# Congratulations

TO OUR NEIGHBORING CO-OPS  
CELEBRATING ANNIVERSARIES IN 2022!



Neighboring Food Co-op Association // P.O. Box 93, Shelburne Falls, MA 01370 USA // [info@nfca.coop](mailto:info@nfca.coop) // <https://nfca.coop/>

The Neighboring Food Co-op Association is a regional federation of food co-ops working together toward a shared vision of a thriving co-operative economy, rooted in a healthy, just and sustainable food system, and a vibrant community of co-operative enterprise.